

# MERGERS AND ACQUISITIONS

**Technical excellence, efficiency, and strategic vision in complex M&A transactions**

We are among the Brazilian leading firms in mergers and acquisitions. With M&A in our origin, this is one of the most traditional and strategic practices of our firm. Nationally and internationally recognized, our team is a benchmark in the market's most innovative transactions, with a strong presence across several sectors of the economy.

Our lawyers are experts in both domestic and cross-border transactions, combining technical excellence with a practical, ethical, constructive, and business-oriented approach, along with a deep understanding of each client's business.

Our full-service structure enables seamless collaboration with other practice areas, ensuring legal certainty and efficiency at every stage of the transaction, while adding value to the negotiations.

Ranked by the most respected legal directories, our professionals are recognized for their ability to deliver swift responses, strategic insight, and innovative solutions, always focused on our clients' success and value creation.

## RECOGNITION

Chambers Brazil  
Chambers Global  
Legal 500  
Latin Lawyer 250  
IFLR 1000  
Leaders League

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## MAIN SERVICES

- Structuring and negotiating of M&A transactions and corporate restructurings involving closely and publicly-held companies.
- Structuring and negotiating of partnerships, joint ventures, business combinations, or strategic alliances.
- Strategic investments and transactions involving private equity funds.
- Public tender offers for shares of publicly-held companies (PTOs).
- Strategic advisory in defense against hostile takeovers.
- Strategic advisory to companies, boards of directors, and independent committees on complex governance matters, corporate disputes, and shareholder activism.

## EXPERIENCE

### **J&F Investimentos and Eldorado Brasil**

CADE approved, without restrictions, the acquisition of the remaining 49.41% of Eldorado Brasil by J&F Investimentos for approximately USD 2.7 billion. F7J&F now holds 100% of the capital of the bleached eucalyptus pulp producer headquartered in Mato Grosso do Sul.

### **Marfrig and BRF**

The merger of BRF into Marfrig was approved without restrictions by CADE. The BRL 16.6 billion transaction includes a change of corporate name to MBRF Global Foods Company S.A. BRF shareholders will receive 0.8521 Marfrig shares for each BRF common share.

### **SLC Agrícola**

SLC acquired 39,987 hectares of Fazenda Paladino (BA) and 7,835 hectares of Fazenda Pamplona (MG), both from Agrícola Xingu, for BRL 913 million. The areas include legal reserves and permanent preservation.

### **FEMSA and Grupo Traxión**

Grupo Traxión acquired FEMSA's logistics operations under the Solística brand, including AGV Logística S.A. and 3PL Brasil Logística S.A., for USD 208 million. The transaction includes logistics services in Mexico, Brazil, and Colombia.

### **Grupo Pão de Açúcar and Grupo Ultra**

Grupo Ultra acquired 49 GPA gas stations in São Paulo, marking its entry into the state. The transaction is subject to approval by CADE.

### **Bank of China and CCB Brasil**

Bank of China acquired control of China Construction Bank (Brazil) Banco Múltiplo S.A., strengthening its presence in the Brazilian financial market and expanding the flow of transactions between Brazil and China.

### **Olmix and Grupo Yes**

Grupo Olmix Olmix Group, a Motion Equity Partners investment, acquired control of Yessinergy Holding S.A. and Agro Efficiency Participações S.A., bolstering its expansion in Brazil.

### **Matera and InfoTreasury**

Matera Systems acquired 100% of InfoTreasury, marking its entry into the investment banking market.

### **PerkinElmer and New Mountain Capital**

PerkinElmer's analytics, food, and business services division was sold to New Mountain Capital for BRL 8.38 billion, through spinoffs and/or the sale of equity interests.

### **McCain and Forno de Minas**

McCain do Brasil acquired 51% of TPZ Participações, the holding company of Forno de Minas, in addition to the remaining shares of Sýera, through Forno de Minas.

### **Neoenergia and GIC**

Neoenergia sold 50% of Neoenergia Transmissora 15 to Warrington Investment (GIC) for BRL 1.2 billion. The agreement includes joint participation in future ANEEL auctions and the possibility of acquiring other transmission assets.